

REVIEW ARTICLE

Edward W. Campion, M.D., *Editor*

State of Telehealth

E. Ray Dorsey, M.D., M.B.A., and Eric J. Topol, M.D.

From the Department of Neurology and the Center for Human Experimental Therapeutics, University of Rochester Medical Center, Rochester, NY (E.R.D.); and the Scripps Translational Science Institute and the Scripps Research Institute, La Jolla, CA (E.J.T.). Address reprint requests to Dr. Dorsey at the University of Rochester Medical Center, 265 Crittenden Blvd., CU 420694, Rochester, NY 14642, or at ray.dorsey@chet.rochester.edu.

N Engl J Med 2016;375:154-61.

DOI: 10.1056/NEJMr1601705

Copyright © 2016 Massachusetts Medical Society.

TELEHEALTH IS THE PROVISION OF HEALTH CARE REMOTELY BY MEANS OF a variety of telecommunication tools, including telephones, smartphones, and mobile wireless devices, with or without a video connection. Telehealth is growing rapidly and has the potential to transform the delivery of health care for millions of persons. Although several reviews have examined the historical use and effects of telehealth,¹⁻³ few articles have characterized its current status. Here we examine the trends of telehealth, its limitations, and the possibilities for future adoption.

CURRENT TRENDS

Three trends, all linked, are currently shaping telehealth. The first is the transformation of the application of telehealth from increasing access to health care to providing convenience and eventually reducing cost. The second is the expansion of telehealth from addressing acute conditions to also addressing episodic and chronic conditions. The third is the migration of telehealth from hospitals and satellite clinics to the home and mobile devices.

From the perspective of patients, the fundamental aim of telehealth is to increase access to care,⁴ and as such, it has historically increased access to health care for conditions⁵ and populations for which care was otherwise not available. Among the early and enduring applications of telehealth have been programs to provide care to persons in the military, prisons, and rural locations.⁶ In addition to increasing access, the Internet is enabling the convenient delivery of health care,⁷⁻⁹ as it has done for travel, retail, and finance. Numerous organizations, from academic health centers to startups, now offer low-cost virtual visits (less than \$50 per visit) around the clock for the “most common, most irritating, most inconvenient” conditions.¹⁰ By contrast, it takes an average of 20 days¹¹ to secure a 20-minute appointment with a physician that with travel and wait time consumes 2 hours.¹² Given the greater interest in bending the cost curve, telehealth may increasingly deliver intensive services to the 20% of persons who account for 80% of health care expenditures.¹³ As articulated by the U.S. Senate Committee on Finance, “Traditionally telehealth has been viewed as a tool to improve access to services, but interest is growing to see if telehealth has the potential to reduce health care costs.”¹⁴

Just as the motivation for telehealth is expanding, so are its applications. The earliest applications for telehealth were for acute conditions, such as trauma and stroke.¹⁵ In 1999, “telectroke,” the provision of acute stroke care from a remote neurologist to a patient in an emergency department, was introduced to increase access to a highly effective, time-sensitive fibrinolytic therapy (tissue plasminogen activator).¹⁵ In just 15 years, telectroke became mainstream, and the largest care provider for patients with stroke in the country is now not a major medical center but a telemedicine company.¹⁶

More recently, telehealth has expanded, by means of diverse care models that

include school visits by medical assistants,¹⁷ video calls,¹⁰ telephone calls,⁷ and online algorithms,⁹ to include care for episodic conditions, such as sinusitis.⁷ With the notable exception of mental health,¹⁸ telehealth applications to chronic conditions have historically been limited primarily to generally asynchronous monitoring (e.g., text messages) or telephone support. For example, a 2012 review¹ showed that among 141 randomized, controlled trials of telehealth interventions for chronic conditions, only 10 incorporated videoconferencing with a clinician. Despite this limited evidence base, interest in telehealth is rising rapidly for many chronic conditions,¹⁰ which affect 140 million persons in the United States and account for 80% of health care expenditures.¹⁹ Future models²⁰ will build on the predominantly conversational version of today to one that includes rich data transfer from remote monitoring¹ (with the use of wearable sensors and mobile diagnostic systems, such as electrocardiograms),²¹ education of patients,²⁰ and frequent virtual and in-person visits from physicians, nurses, therapists, and social workers.

The third telehealth trend is the migration of care away from medical institutions. Initial telehealth applications delivered care to patients in institutions such as hospitals¹⁵ and satellite clinics,⁶ which frequently required expensive technological systems and on-site clinical or technical support. With increasingly available broadband and portable diagnostic technologies, telehealth is rapidly moving to the home. For persons with chronic conditions, including the 2 million elderly persons who are essentially homebound,²² the patient-centered medical home will increasingly be the patient's home.²³ With the use of video visits in the ambulance or at home, even care for acute conditions such as stroke²⁴ and pneumonia²⁵ is moving from the emergency department to the doorstep or bedroom. Providing health care to persons in retail clinics or homes¹⁰ and over the telephone⁷ mirrors the trend in banking, in which automated teller machines and the Internet moved services from the bank lobby to mobile devices.

REIMBURSEMENT

Limited reimbursement is constraining the widespread use of telehealth. Insurance coverage for telehealth is fragmented but increasingly common. A total of 29 states (which is double the number

from 3 years ago) now have telehealth parity laws requiring that private insurers cover telehealth services to the extent that they cover in-person care.²⁶ In addition, 48 state Medicaid programs, each with its own restrictions, cover telehealth services.²⁶ The real laggard is Medicare, which generally reimburses for telehealth services only in clinical facilities that are in areas in which there is a shortage of health professionals.²⁷ In 2012, Medicare spent \$5 million — less than 0.001% of its expenditures — on telehealth services.²⁸ The implicit concern is that the coverage of telehealth will lead to excess use,²⁹ but physician visits are relatively inexpensive as compared with emergency department visits and hospitalizations. For example, among Medicare beneficiaries with Parkinson's disease, more frequent visits to a neurologist are associated with lower rates of hospitalization and lower overall health care expenditures.³⁰ Moreover, the price of current telehealth visits is on par with employee copayments in many health plans, and some studies suggest that telehealth visits can reduce costs^{9,31} owing to lower rates of use of diagnostic testing.

Organizations that integrate the financing and delivery of health care, such as Kaiser Permanente,³² the Department of Defense, and the Department of Veterans Affairs, cover and often encourage the use of telehealth to improve health and reduce costs. The result, as shown in Kaiser Permanente of Northern California, is indeed more visits³² but in a structure that seeks to minimize overall health care expenditures. The widespread adoption of telehealth in these systems is strong empirical evidence for its value. The rise of bundled payments³³ and accountable care organizations provides an opportunity for further experimentation with telehealth for defined conditions and populations. For example, bundled payments for elective surgeries could enable the remote delivery of follow-up care without the need for third-party reimbursement.

Countries with single-payer health insurance (e.g., Canada⁶) or organizations that are financially at risk for health care costs (e.g., prisons³⁴ and employers that stand to lose money if health care costs are high and to benefit financially if costs are low) are also large adopters of telehealth. Increasingly, telehealth startups are targeting large self-insured employers with services ranging from video visits to online care programs that include remote monitoring, education, and health coach-

es.³² For employers, these new, relatively inexpensive but largely unproven care models could provide low-risk opportunities to see whether they can reduce health care costs and improve employees' health.

Beyond traditional fee-for-service providers and those that are financially at risk, other models are emerging. One model is a contractual agreement between remote providers in areas where patients are located and central sites where expertise lies. This model has been applied extensively to mental health, "teleICUs" (coverage of intensive care units by a remote team of nurses and physicians), and telestroke³⁵ and can be extended to other areas of health care in which clinicians (e.g., geriatricians) are scarce and clinical demand (e.g., nursing homes³⁶ and continuing-care communities) is high.

With the growth of high-deductible plans, self-pay is an increasingly common model for services aimed directly at consumers. The principal limitation of this model is the difficulty in acquiring a sufficiently large customer base, which has led many telehealth providers to market their services to employers or other groups that represent large numbers of consumers. Other new models will emerge that are tailored to the specific service, population, and prevailing economic incentives. In the absence of political action, only traditional Medicare beneficiaries will be excluded from the benefits of telehealth that now increasingly extend to the commercially insured, Medicaid beneficiaries, military personnel, prisoners, and veterans.

ADDITIONAL LIMITATIONS

In addition to reimbursement, many clinical, legal, and social barriers remain (Table 1). The clinical barriers include the quality of the patient–physician relationship,⁴⁰ the quality of the examination, and the quality of care. The remote nature of telehealth visits has the potential to undermine the quality of the patient–physician interaction in several ways. First, the ability to engender trust is more difficult remotely than in person. Second, many telehealth encounters are with clinicians with whom the patient has not already established a relationship. These encounters can increase the fragmentation of health care, lead to inappropriate care (e.g., excessive use of broad-spectrum antibiotic agents),⁴¹ and open the door for potential abuse (e.g., overprescribing of narcotics). The frag-

mentation could lead to conflicting recommendations from disconnected clinicians, create shallow patient–physician relationships that are based on transactions, and undermine efforts to integrate care. Third, the limited familiarity with the telehealth clinician could mask the quality of the remote clinician or the variability in the qualifications among remote clinicians.⁴²

Moreover, the quality of the remote physical examination is clearly inferior to the quality of an in-person examination. Consequently, initial telehealth applications focused on conditions for which the physical examination is absent (e.g., teleradiology), less important (e.g., mental health), or principally assessed visually (e.g., dermatology). The limitations of remote examinations can be substantial. For example, the absence of touch makes remote assessment of some conditions, such as an acute abdomen (e.g., appendicitis), very difficult. In addition, subtle features (e.g., eye movements in patients with multiple sclerosis) and core features (e.g., pedal edema in patients with congestive heart failure) of common conditions are difficult to assess or monitor remotely. Although peripheral devices (e.g., a wireless blood-pressure cuff) are increasingly available to assist with examinations, the success of such assessments often depends on the presence of a trained assistant, which will be less common as telehealth is used in the home or over mobile devices.

To justify broader adoption and coverage by insurers, studies of telehealth, especially those that are focused on delivery of care, need to show that remote care can improve health outcomes. Rigorous randomized, controlled trials of telehealth interventions that show improvements in care or health have been few^{18,43,44} and in many cases have failed to show benefit.^{45,46} In addition to those related to study design, limitations include outdated interventions, an asymmetric flow of information, and the limited role of clinicians. Because of the long cycle time in research, many published studies of telehealth have investigated outdated technologies, such as the use of a telephone keypad to answer health questions.⁴⁷ Similarly, numerous studies of remote monitoring capture but do not share patient data, which leaves patients^{1,47} with limited ability to engage in self-care. Finally, studies of telehealth have generally had limited involvement of clinicians, including physicians, in actual care delivery,^{1,48} especially

Table 1. Limitations of Telehealth and Potential Solutions.

Limitation	Potential Solution
Reimbursement	
Limited and fragmented insurance coverage of telehealth	Increase evidence base (especially with rigorously designed studies) for the ability of telehealth to improve access or care at a reasonable cost
Potential for excess health care utilization	Show the ability of telehealth to reduce utilization of expensive in-person services (e.g., emergency department visits) over the short term; account for full economic value of telehealth, including costs borne by patients, families, and facilities ³⁷ ; acknowledge the limitations of and limited evidence base for current care models; expand commercial insurance coverage through additional state telehealth parity laws; adopt policies to expand Medicare coverage of telehealth; set flexible limits on the utilization of high-cost remote services
Clinical issues	
Lower quality of patient–physician relationship, physical examination, and care with remote visits than with in-person visits	Could combine remote care with in-person care, including traditional house calls; implement low-cost, user-friendly peripheral devices to facilitate remote clinical assessments (e.g., vital signs)
Potential for abuse (e.g., overprescribing of narcotics)	Require initial in-person visit for the prescription of high-risk medications or limit remote prescribing of them
Fragmentation of care among multiple providers	Create alternative telehealth care models within integrated delivery systems; develop and use interchangeable electronic health records to facilitate sharing of information among diverse providers
Legal issues, such as state licensure laws, need for credentialing at multiple sites, and liability concerns	Accelerate implementation of the Interstate Medical Licensure Compact ³⁸ ; enact federal legislation, such as the TELE-MED Act of 2015, ³⁹ to enable Medicare participating providers to provide services to any Medicare beneficiary; streamline credentialing process at remote sites by allowing reliance on privileging decisions at hub sites; inform patients about limitations of and alternatives to telehealth and obtain consent
Social issues, such as differential access to telecommunications technologies based on social and geographic factors, resulting in many underserved populations	Increase broadband access nationally; provide underserved persons with smartphones or related technologies to increase access to care; conduct dedicated outreach and provide technical support to persons with limited access or familiarity with new technologies

with patients with whom they have an existing relationship.

Legal barriers, including state licensure and practice laws, credentialing, and liability concerns, also limit the use of telehealth. Like many health care professionals, physicians generally have to be licensed in the state in which the patient is located when medical services are rendered. This requirement leaves many patients unable to access remote care even from their own physician simply because they live across a state border. Although the Federation of State Medical Boards put forth an Interstate Medical Licensure Compact in 2014 to facilitate the licensure of physicians in multiple states,³⁸ the effect of the Compact on increasing the access to care has been limited to date. Moreover, states differ with regard to which services (e.g., prescribing medications) physicians can provide over the Internet. Texas, for example, generally requires that patients first see a physician in person before a telehealth

consultation can take place.⁴⁹ In addition, the need for credentialing and processing privileges at multiple remote sites further hinders the application of telehealth. Finally, malpractice concerns hang over new ways of delivering care.⁵⁰

Perhaps the biggest limitation of telehealth is social. The digital divide,⁵¹ the differential access to telecommunications technologies on the basis of geographic and social factors, is a major barrier to the adoption of telehealth. For example, persons who are older, who live in rural areas, and who have lower incomes, less education, or more chronic conditions are all less likely to have Internet access than those who are younger, who live in urban areas, and who have higher incomes, more education, and fewer chronic conditions.^{52,53} The digital divide is especially apparent among the elderly; only 58% of persons older than 65 years of age use the Internet — one of the lowest percentages of any single group.⁵⁴ Relatively few studies have included diverse populations, and a recent

study that did was plagued by low adherence to the intervention.⁵⁵ Combined with the burden of chronic conditions among older U.S. residents, the digital divide undermines the fundamental aim of telehealth to increase access to care for those in greatest need.

Many of these limitations are addressable (Table 1). On the clinical front, the potential for inappropriate applications of telehealth can be reduced by requiring in-person evaluations for selected conditions or treatments. Combining telehealth with in-person care, especially after a diagnosis has been made, could help address limitations in the examination and could be valuable for managing chronic conditions. If insurers are to be encouraged to expand coverage, studies will need to show that at a minimum, telehealth does not increase costs substantially or that any cost increase is offset by cost reductions (e.g., in hospitalizations) in the short term.

Although telehealth models clearly require more validation, the shortcomings⁵⁶ of current care should not be forgotten. In addition, the standard for patient-centered care is not a clinic appointment in which patients come to see their physicians in their clinical environments but rather a house call,⁵⁷ in which physicians come to see patients in their homes. When examined from that lens, the benefits, limitations, and trade-offs inherent in telehealth and traditional care are more apparent.

The legal (including reimbursement) barriers will require policy solutions driven by the public to whom the disproportionate benefits of telehealth, especially access and convenience, accrue. On the licensure front, the TELE-MED Act of 2015 would enable a Medicare provider to provide telehealth services to a Medicare beneficiary in any state.³⁹ Such legislation may be more likely to accelerate the removal of barriers than would the actions of state licensing boards, which may be less motivated to increase access to clinicians even within their own states.⁴⁹ Although the digital divide is narrowing,⁵⁴ it needs to be bridged.⁵⁸ Policies, such as the National Broadband Plan from the Federal Communications Commission,⁵⁹ and other initiatives, such as providing smartphones to persons in need,⁶⁰ will be essential to ensure that the current disparities in care are not amplified by differential access to the next generation of care delivery.³⁵

FUTURE ADOPTION

Despite financial disincentives and substantial barriers, telehealth continues to grow and is likely to spread over the next decade. The increasing number of reimbursement models will provide fertile ground for the growth of telehealth. Social factors may be even more important as familiarity with the Internet and its role in health continues to increase. Families with children who have rare conditions or substantial disabilities will seek technological solutions to improve their children's care and health. In addition, the breakup of the extended family, the increased mobility of the nuclear family, and the strong desire of older persons to remain in their own homes⁶¹ will result in geographically separated children caring for a growing number of aging parents. These technologically savvy children will increasingly demand solutions that enable them to care for their parents, monitor their health, and connect to their parents' clinicians conveniently.

Evidence abounds for the proximity of a "tipping point"⁶² in telehealth, in which adoption moves beyond early adopters, who are focused on the technology, to the majority, who are focused on pragmatic applications. In 2014, the Department of Veterans Affairs had more than 2 million telehealth visits.⁶³ Kaiser Permanente of Northern California predicts that in 2016 it will have more virtual (e-mail, telephone, and video) visits than in-person visits.³² To date, these visits have resulted in high satisfaction from patients and clinicians and in some cases have been part of integrated care efforts that have improved health outcomes.³² By 2020, the Mayo Clinic plans to serve 200 million patients, many of them from outside the United States and most of them remotely.⁶⁴

The increased activity is an overdue investment in improving the delivery of health care. Out of every \$100 spent on health care, less than 30 cents is devoted to improving the way care is delivered.⁶⁵ Among 22 industries, health systems rank 19th and private insurers rank last in their investment in innovation.⁶⁵ Consequently, over the past generation, health care trailed only construction among 18 industries in productivity gains.⁶⁶ Because of the potential of technology to transform health care, venture capital funding in digital health has nearly quadrupled, from \$1.1 billion in 2011 to \$4.3 billion in 2015.⁶⁷

The increased activity and funding reflect the futurist Ray Kurzweil's "law of accelerating returns."⁶⁸ This tenet holds that "technological change advances (at least) exponentially, not linearly . . . (and that as) a particular evolutionary process becomes more effective, greater resources are deployed toward the further progress of that process." In genetics, the cost of sequencing has declined dramatically, resulting in exponential advances in our understanding²⁰; telehealth with its falling telecommunication costs is poised for similar advancement.

The future is likely to bring greater and more rapid technological advances,²⁰ opportunities for academic health centers to expand their reach, and changes to the nature of medical care. In the near term, many advances will probably be linked to smartphones, which 90% of the world population will have by 2020.⁶⁹ The increasingly sophisticated sensors and growing number of peripheral assessments may enable smartphones to monitor a person's health passively, facilitate diagnosis, and connect patients to clinicians when needed. The ability to exchange patient-generated real-world data, including data from sensors, laboratories, and imaging, with the doctor during or in advance of a telehealth visit may enhance the value of such interactions. However, with these capabilities will come heightened privacy concerns.²⁰ In addition, unintended consequences, such as an overreliance on technology to monitor health or an excessive use of unproven technology for profit, curiosity, or "idolatry" (worship of technology)⁷⁰ may also emerge.

Telehealth can also enable academic health centers to expand their reach across all their missions.⁷¹ With the growing global burden of chronic conditions and the continued maldistribution of physicians, academic health centers can use telehealth to reach many clinicians⁷¹ and persons domestically and globally. Just as universities have made efforts to increase access to education by means of online courses⁷² and other efforts, their widely recognized medical centers and enormous human capital are poised to increase access to health care. Such efforts could expand and even integrate many of the health services that are currently provided by academic health centers. The reputations of these academic health centers could be especially helpful for engendering trust in patients who may receive care from clinicians

whom they have not actually met. However, as in other industries, incumbents are susceptible to disruption from smaller, entrepreneurial providers who may seek to aggregate expertise across multiple centers, address conditions, or serve needs (e.g., convenience) that have not been well addressed by major health centers.

The growth of telehealth over the next decade and beyond will have profound implications for health care delivery and medicine. The provision of care at a distance could help address longstanding concerns about the distribution and number of physicians³⁵ and provide greater flexibility to both patients and clinicians with respect to their location and availability. The migration of care from hospitals and clinics to the home and smartphones may also eventually decrease the demand for clinic space, a trend that is occurring in other sectors of the economy (e.g., retail) affected by the Internet. The nature of a patient "visit" will also change because telehealth will not seek to replicate traditional office visits but rather capitalize on its unique strengths to define new care paradigms that improve health.³⁵ For example, rather than periodic, highly structured in-clinic encounters, visits may be shorter and more frequent and may occur by means of multiple communication methods with diverse providers.

The patient-physician relationship is likely to evolve as physicians care for patients at greater distances, often in conjunction with remote clinicians. Such remote care may place a greater demand on ensuring personalized care and may even require more travel on the part of clinicians to ensure that proper relationships are developed and maintained over distance and time. Finally, the training of future clinicians on the use of telehealth is only in its earliest stages.⁷³

Telehealth can expand the reach of medicine. Historically, the health care that has been received by a person has been a function of who a person is (e.g., with respect to age, sex, class, race, and creed) and where he or she lives, thus leading to profound social and geographic inequities. Increasingly, with the narrowing of the digital divide and the ubiquity of smartphones, telehealth can enable more people to receive care.

Disclosure forms provided by the authors are available with the full text of this article at NEJM.org.

We thank William Zhu, B.A., for editorial assistance with an earlier version of the manuscript.

REFERENCES

1. Wootton R. Twenty years of telemedicine in chronic disease management — an evidence synthesis. *J Telemed Telecare* 2012;18:211-20.
2. McLean S, Sheikh A, Cresswell K, et al. The impact of telehealthcare on the quality and safety of care: a systematic overview. *PLoS ONE* 2013;8(8):e71238.
3. Ekeland AG, Bowes A, Flottorp S. Effectiveness of telemedicine: a systematic review of reviews. *Int J Med Inform* 2010;79:736-71.
4. Bashshur RL, Shannon GW. History of telemedicine: evolution, context, and transformation. New Rochelle, NY: Mary Ann Liebert, 2009.
5. Rayman RB. Telemedicine: military applications. *Aviat Space Environ Med* 1992;63:135-7.
6. Brown EM. The Ontario Telemedicine Network: a case report. *Telemed J E Health* 2013;19:373-6.
7. Uscher-Pines L, Mehrotra A. Analysis of Teladoc use seems to indicate expanded access to care for patients without prior connection to a provider. *Health Aff (Millwood)* 2014;33:258-64.
8. Mehrotra A. The convenience revolution for treatment of low-acuity conditions. *JAMA* 2013;310:35-6.
9. Courneya PT, Palattao KJ, Gallagher JM. HealthPartners' online clinic for simple conditions delivers savings of \$88 per episode and high patient approval. *Health Aff (Millwood)* 2013;32:385-92.
10. Daschle T, Dorsey ER. The return of the house call. *Ann Intern Med* 2015;162:587-8.
11. Physician appointment wait times and Medicaid and Medicare acceptance rates. Irving, TX: Merritt Hawkins, 2014 (<http://www.merrithawkins.com/uploadedFiles/MerrittHawkins/Surveys/mha2014/waitsurvPDF.pdf>).
12. Ray KN, Chari AV, Engberg J, Bertolet M, Mehrotra A. Disparities in time spent seeking medical care in the United States. *JAMA Intern Med* 2015;175:1983-6.
13. NIHCM Foundation. Health care's big spenders: the characteristics behind the curve. January 2016 (<http://www.nihcm.org/topics/cost-quality/health-cares-big-spenders-chart-story>).
14. United States Senate Committee on Finance. Bipartisan chronic care working group policy options document. December 2015 (<http://www.finance.senate.gov/imo/media/doc/CCWG%20Policy%20Options%20Paper1.pdf>).
15. Levine SR, Gorman M. "Telestroke": the application of telemedicine for stroke. *Stroke* 1999;30:464-9.
16. Specialists On Call oversees its 10,000th tPA administration to an acute stroke patient. *Business Wire*. December 2, 2015 (<http://www.businesswire.com/news/home/20151202006018/en/Specialists-Call-Oversees-10000th-tPA-Administration-Acute>).
17. McConnochie KM, Wood NE, Kitzman HJ, Herendeen NE, Roy J, Roghmann KJ. Telemedicine reduces absence resulting from illness in urban child care: evaluation of an innovation. *Pediatrics* 2005;115:1273-82.
18. Brenes GA, Danhauer SC, Lyles MF, Hogan PE, Miller ME. Telephone-delivered cognitive behavioral therapy and telephone-delivered nondirective supportive therapy for rural older adults with generalized anxiety disorder: a randomized clinical trial. *JAMA Psychiatry* 2015;72:1012-20.
19. Anderson G. Chronic care: making the case for ongoing care. Princeton, NJ: Robert Wood Johnson Foundation, 2010 (<http://www.rwjf.org/content/dam/farm/reports/reports/2010/rwjf54583>).
20. Topol E. The patient will see you now: the future of medicine is in your hands. New York: Basic Books, 2015.
21. Topol EJ, Steinhubl SR, Torkamani A. Digital medical tools and sensors. *JAMA* 2015;313:353-4.
22. Ornstein KA, Leff B, Covinsky KE, et al. Epidemiology of the homebound population in the United States. *JAMA Intern Med* 2015;175:1180-6.
23. Herendeen N, Deshpande P. Telemedicine and the patient-centered medical home. *Pediatr Ann* 2014;43(2):e28-32.
24. Itrat A, Taqui A, Cerejo R, et al. Telemedicine in prehospital stroke evaluation and thrombolysis: taking stroke treatment to the doorstep. *JAMA Neurol* 2016;73:162-8.
25. Summerfelt WT, Sulo S, Robinson A, Chess D, Catanzano K. Scalable hospital at home with virtual physician visits: pilot study. *Am J Manag Care* 2015;21:675-84.
26. Thomas L, Capistrant G. State telemedicine gaps analysis: coverage & reimbursement. Washington, DC: American Telemedicine Association, 2015 (<http://www.americantelemed.org/docs/default-source/policy/50-state-telemedicine-gaps-analysis---coverage-and-reimbursement.pdf?sfvrsn=6>).
27. Greenstein S, McDevitt R. Evidence of a modest price decline in US broadband services. *Inf Econ Policy* 2011;23:200-11.
28. Neufeld JD, Doarn CR. Telemedicine spending by Medicare: a snapshot from 2012. *Telemed J E Health* 2015;21:686-93.
29. Monegain B. Telemedicine market to soar past \$30B. *Healthcare IT News*. August 4, 2015 (<http://www.healthcareitnews.com/news/telemedicine-poised-grow-big-time>).
30. Willis AW, Schootman M, Tran R, et al. Neurologist-associated reduction in PD-related hospitalizations and health care expenditures. *Neurology* 2012;79:1774-80.
31. Noel HC, Vogel DC, Erdos JJ, Cornwall D, Levin F. Home telehealth reduces healthcare costs. *Telemed J E Health* 2004;10:170-83.
32. Pearl R. Kaiser Permanente Northern California: current experiences with internet, mobile, and video technologies. *Health Aff (Millwood)* 2014;33:251-7.
33. Landi H. CMS grants more flexibility for telemedicine services under bundled payment model for joint replacements. *Healthcare Informatics*. November 18, 2015 (<http://www.healthcare-informatics.com/news-item/cms-grants-more-flexibility-telemedicine-services-under-bundled-payment-model-joint>).
34. The Pew Charitable Trusts, MacArthur Foundation. Managing prison health care spending. October 2013 (http://www.pewtrusts.org/~/media/legacy/uploadedfiles/pes_assets/2014/pctcorrectionshealthcarebrief050814pdf.pdf).
35. Schwamm LH. Telehealth: seven strategies to successfully implement disruptive technology and transform health care. *Health Aff (Millwood)* 2014;33:200-6.
36. Grabowski DC, O'Malley AJ. Use of telemedicine can reduce hospitalizations of nursing home residents and generate savings for Medicare. *Health Aff (Millwood)* 2014;33:244-50.
37. Asch DA. The hidden economics of telemedicine. *Ann Intern Med* 2015;163:801-2.
38. Chaudhry HJ, Robin LA, Fish EM, Polk DH, Gifford JD. Improving access and mobility — the Interstate Medical Licensure Compact. *N Engl J Med* 2015;372:1581-3.
39. 114th Congress (2015-2016). H.R.3081 — TELE-MED Act of 2015 (<https://www.congress.gov/bill/114th-congress/house-bill/3081>).
40. Wachter RM. The digital doctor: hope, hype, and harm at the dawn of medicine's computer age. New York: McGraw-Hill Education, 2015.
41. Uscher-Pines L, Mulcahy A, Cowling D, Hunter G, Burns R, Mehrotra A. Antibiotic prescribing for acute respiratory infections in direct-to-consumer telemedicine visits. *JAMA Intern Med* 2015;175:1234-5.
42. Lilly CM, Fisher KA, Ries M, et al. A national ICU telemedicine survey: validation and results. *Chest* 2012;142:40-7.
43. Campbell AN, Nunes EV, Matthews AG, et al. Internet-delivered treatment for substance abuse: a multisite randomized controlled trial. *Am J Psychiatry* 2014;171:683-90.
44. Kroenke K, Krebs EE, Wu J, Yu Z, Chumbler NR, Bair MJ. Telecare collaborative management of chronic pain in primary care: a randomized clinical trial. *JAMA* 2014;312:240-8.

45. Cartwright M, Hirani SP, Rixon L, et al. Effect of telehealth on quality of life and psychological outcomes over 12 months (Whole Systems Demonstrator telehealth questionnaire study): nested study of patient reported outcomes in a pragmatic, cluster randomised controlled trial. *BMJ* 2013;346:f653.
46. Dhalla IA, O'Brien T, Morra D, et al. Effect of a postdischarge virtual ward on readmission or death for high-risk patients: a randomized clinical trial. *JAMA* 2014;312:1305-12.
47. Chaudhry SI, Matterna JA, Curtis JP, et al. Telemonitoring in patients with heart failure. *N Engl J Med* 2010;363:2301-9.
48. Gammon D, Berntsen GK, Koricho AT, Sygna K, Ruland C. The chronic care model and technological research and innovation: a scoping review at the crossroads. *J Med Internet Res* 2015;17(2):e25.
49. Goodnough A. Texas medical panel votes to limit telemedicine practices in state. *New York Times*. April 10, 2015:A9 (http://www.nytimes.com/2015/04/11/us/texas-medical-panel-votes-to-limit-telemedicine-practices-in-state.html?_r=0).
50. Center for Connected Health Policy. Common legal barriers (<http://cchpca.org/common-legal-barriers>).
51. Norris P. Digital divide: civic engagement, information poverty, and the Internet worldwide. New York: Cambridge University Press, 2001.
52. Rainie L. Digital divides 2015. Washington, DC: Pew Research Center: Internet, Science & Tech. September 22, 2015 (<http://www.pewinternet.org/2015/09/22/digital-divides-2015/>).
53. Fox S, Purcell K. Chronic disease and the internet. Washington, DC: Pew Internet & American Life Project. March 24, 2010 (http://www.pewinternet.org/files/old-media/Files/Reports/2010/PIP_Chronic_Disease_with_topline.pdf).
54. Perrin A, Duggan M. Americans' internet access: 2000-2015. Washington, DC: Pew Research Center: Internet, Science & Tech. June 26, 2015 (<http://www.pewinternet.org/2015/06/26/americans-internet-access-2000-2015/>).
55. Ong MK, Romano PS, Edgington S, et al. Effectiveness of remote patient monitoring after discharge of hospitalized patients with heart failure: the Better Effectiveness After Transition-Heart Failure (BEAT-HF) randomized clinical trial. *JAMA Intern Med* 2016;176:310-8.
56. Committee on Quality of Health Care in America, Institute of Medicine. Crossing the quality chasm: a new health system for the 21st century. Washington, DC: National Academies Press, 2001.
57. Leff B, Burton JR. The future history of home care and physician house calls in the United States. *J Gerontol A Biol Sci Med Sci* 2001;56:M603-8.
58. Servon LJ. Bridging the digital divide: technology, community, and public policy. Malden, MA: Blackwell Publishing, 2002.
59. 2015 Broadband progress report. Washington, DC: Federal Communications Commission. February 4, 2015 (<https://www.fcc.gov/reports-research/reports/broadband-progress-reports/2015-broadband-progress-report>).
60. Miller CC. Fighting homelessness, one smartphone at a time. *New York Times*. April 14, 2015 (http://www.nytimes.com/2015/04/15/upshot/fighting-homelessness-one-smartphone-at-a-time.html?_r=1).
61. Levitz J. Communities struggle to care for elderly, alone at home: more people age at home, raising demand for support services. *Wall Street Journal*. September 25, 2015 (<http://www.wsj.com/articles/communities-struggle-to-care-for-elderly-alone-at-home-1443193481>).
62. Gladwell M. The tipping point: how little things can make a big difference. Boston: Little, Brown, 2000.
63. VA poised to ramp up telehealth in 2015. *mHealthNews*. December 23, 2014 (<http://www.mhealthnews.com/news/va-poised-ramp-telehealth-2015/>).
64. Larsen E, Diamond D. Why Mayo Clinic's CEO wants to serve 200 million patients — and how he plans to do it. The Advisory Board Company. July 23, 2014 (<https://www.advisory.com/daily-briefing/2014/07/23/lessons-from-the-c-suite-mayo-clinic>).
65. Moses H III, Matheson DH, Cairns-Smith S, George BP, Palisch C, Dorsey ER. The anatomy of medical research: US and international comparisons. *JAMA* 2015;313:174-89.
66. Buescher B, Viguerie P. How US healthcare companies can thrive amid disruption. McKinsey & Company. June 2014 (http://www.mckinsey.com/insights/health_systems_and_services/how_us_healthcare_companies_can_thrive_amid_disruption).
67. Wang T, King E, Perman M, Tecco H. Digital health funding: 2015 year in review. *Rock Health*. 2016 (<http://rockhealth.com/reports/digital-health-funding-2015-year-in-review/>).
68. Kurzweil R. The singularity is near: when humans transcend biology. New York: Viking, 2005.
69. Woods B. By 2020, 90% of world's population aged over 6 will have a mobile phone: report. *The Next Web*. 2014 (<http://thenextweb.com/insider/2014/11/18/2020-90-worlds-population-aged-6-will-mobile-phone-report/#gref>).
70. Leff B, Finucane TE. Gizmo idolatry. *JAMA* 2008;299:1830-2.
71. Arora S, Thornton K, Murata G, et al. Outcomes of treatment for hepatitis C virus infection by primary care providers. *N Engl J Med* 2011;364:2199-207.
72. Pappano L. The Year of the MOOC. *New York Times*. November 2, 2012 (<http://www.nytimes.com/2012/11/04/education/edlife/massive-open-online-courses-are-multiplying-at-a-rapid-pace.html>).
73. Moore MA, Coffman M, Jetty A, Peterson S, Bazemore A. Only 15% of FPs report using telehealth; training and lack of reimbursement are top barriers. *Am Fam Physician* 2016;93:101.

Copyright © 2016 Massachusetts Medical Society.

POSTING PRESENTATIONS FROM MEDICAL MEETINGS ONLINE

Online posting of an audio or video recording of an oral presentation at a medical meeting, with selected slides from the presentation, is not considered prior publication. Authors should feel free to call or send e-mail to the *Journal's* Editorial Offices if there are any questions about this policy.